

Lejweleputswa District Municipality Draft MTREF Budget 2025/2026 to 2027/2028 Medium Term Revenue and Expenditure Framework

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LEJWELEPUTSWA DISTRICT MUNICIPALITY DRAFT 2025/2026 MTREF BUDGET

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. It is the formal means by which a municipality may revise its annual budget during the year.
Allocations – Money received from Provincial or National Government or other municipalities.
Budget – The financial plan of the Municipality.
Budget Related Policy – Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure – Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance.
CRR – Capital Replacement Reserve. A cash reserve set aside for future capital expenditure.
Cash flow statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it marks as expenditure in the month it is received, even though it may not be paid in the same period.
DORA – Division of Revenue Act. This is the annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS – Government Finance Statistics. An internationally recognized classification system that facilitates like for like comparison between municipalities.
GRAP – Generally Recognized Accounting Practice. The new standard for municipal accounting and basis upon which the Annual Financial Statements are prepared.
IDP – Integrated Development Plan. The main strategic planning document of the Municipality.
KPI's – Key Performance Indicators. Measures of service output and/or outcome.
MFMA – The Municipal Finance Management Act no. 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years'.
Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages.
SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

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Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.
Virement – A transfer of budget.
Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
Vote – One of the main segments into which a budget is divided. In LDM this means at directorate level.

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Part 1 –Draft Budget

1.1 Mayoral Budget Speech

The budget speech is attached as a separate document.

1.2 Council Resolutions

On the 8th April 2025 the Council of Lejweleputswa District Municipality had a meeting to approve the draft annual budget for the year 2025/2026. The following resolutions are contained in item to the agenda of the Council meeting held on 8th April 2025.

- (a) that the following policies be approved:
 - (i) Budget Policy;
 - (ii) Credit control and debt collection;
 - (iii) Cash Management and Investment Policy;

- (b) that the draft annual budget for the financial year 2025/26 and indicative outer years 2026/27 and 2027/28 be approved as set-out:
 - (i) Capital expenditure by project as contained in annexure "A" to the agenda;
 - (ii) Capital funding by source as contained in annexure "A" to the agenda;
 - (iii) Operating revenue by source as contained in Table A4 of the report;
 - (iv) Operating expenditure by type as contained in Table A4 of the report;

- (c) that the draft annual budget documentation for 2025/26 – 2027/28 as outlined in the budget regulations be submitted to National and Provincial government or organ of state after approval by Council.

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1.3 Budget 2024/25 Mid-year Review and Adjustments Budget

The following table shows the original and adjustments budget for 2024/25.

Table 1: Adjustments budget for 2024/25

	1st REVISED Budget 2024/25	2nd REVISED Budget 2024/25
Operating Expenditure	242,585,833	211,794,109
Capital Expenditure	3,800,000	1,800,000
Total Income	194,295,724	163,504,000

The 2024/25 Second adjustment budget was taken into account in the preparation of the Draft 2025/26 MTREF.

1.4 Executive Summary

The Municipality was confronted with numerous challenges during the budget process. The following had an impact:

- The continued negative effect of the economic downturn;
- Weaker outlook as a result of lower commodity prices, higher borrowings costs, drought and diminished business and consumer confidence;
- Persistent high unemployment remains one of our most pressing challenges;
- The municipality needs to focus on its core functions. During the adjustments budget, the Portfolio Councilors in conjunction with the Head of Departments, scrutinized the budget to affect all possible savings;
- Sufficient provision for debtor's impairment was budgeted for in the operating budget.
The writing off of irrecoverable debt will also be scrutinized through the business processes, which will be managed by a credit control to ensure that proper credit control measures are in place and also to recommend the writing off of debt to council;
- A provision for a contribution to the capital replacement reserve (CRR) in the operating budget has been made in order to grow our reserve;

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These circumstances make it essential for the municipality to reprioritize expenditure and implement stringent cost-containment measures.

MFMA Circulars

National Treasury sent out MFMA Circular No. 126 on 07 December 2023 and was followed by Circular No. 128 on 08 March 2024 providing guidance to municipalities on their 2023/24 budgets and Medium-Term Revenue and Expenditure Framework (MTREF). Circular No. 122 and 123 remind us of the key focus areas for the 2022/23 budget process, and that it must be read together with MFMA Circulars no. 48, 51, 54, 55, 67, 70, 72, 74, 75, 93, 94, 98, 99, 112, 116, 122, 123, 126, 128, 129 and 130. It is essential reading material in order to understand the background to this budget. National Treasury has also set out the requirements for funding the budget and producing a credible budget.

Funding the Budget

Section 18(1) of the MFMA states that an annual budget may only be funded from:

- Realistically anticipated revenues to be collected;
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and
- Borrowed funds, but only for the capital budget referred to in section 17.

Achievement of this requirement in totality effectively means that a Council has 'balanced' its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

Under old budget formats a 'balanced' income generated approach was a key objective and this assisted in ensuring that outflows were matched by inflows, provided revenue collections were realistic. However, GRAP compliant budgets necessitate that budget 'balancing' be much more comprehensive.

New budgeting and accounting formats demand that the budgeted Statement of Financial Performance, the Budgeted Statement of Financial Position and the Budgeted Statement of Cash Flows must be considered simultaneously to ensure effective financial management and sustainability and to ensure that the budget is funded.

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Credible Budget

Amongst other things, a credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa, ensuring the IDP is realistically achievable given the financial constraints of the municipality;
- Is achievable in terms of agreed service delivery and performance targets;
- Contains revenue and expenditure projections that are consistent with current and past performance and supported by documented evidence of future assumptions;
- Does not jeopardize the financial viability of the municipality (ensures that the financial position is maintained within generally accepted prudential limits and that obligations can be met in the short, medium and long term); and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

A budget sets out certain service delivery levels and associated financial implications. Therefore, the community should realistically expect to receive these promised service delivery levels and understand the associated financial implications. Major under spending due to under collection of revenue or poor planning is a clear example of a budget that is not credible and unrealistic.

Furthermore, budgets tabled for consultation at least 90 days prior to the start of the budget year should already be credible and fairly close to the final approved budget.

1.5 Draft Budget Overview of the 2025/26 MTREF

This section provides an overview of the Lejweleputswa District Municipality's 2025/26 to 2027/28 MTREF. It includes an assessment of how the budget links with the national and provincial government contexts along with a review of the fiscal position of Lejweleputswa District Municipality.

The Municipality's budget must be seen within the context of the policies and financial priorities of national, provincial and local government. In essence, the spheres of government are partners in meeting the service delivery challenges faced at Lejweleputswa District Municipality. Lejweleputswa District Municipality alone cannot meet these challenges. It requires support from the other spheres of government through the direct allocation of resources as well as the achievement of their own policies.

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According to Circular No. 130, the following headline macro-economic forecasts must be taken into consideration when preparing 2025/26 MTREF municipal budgets:

Fiscal Year	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	Actual	Estimate	Forecast		
	6.9%	4.4%	4.3%	4.6%	4.4%

The budget process in Lejweleputswa District Municipality followed the requirements of the MFMA. A Table of key deadlines was prepared for tabling in Council by the Executive Mayor on the 31 August 2024.

A Management Committee examine, review and prioritize budget proposals from departments.

The MFMA requires municipalities to set out measurable performance objectives when tabling their budgets. These “key deliverables” link the financial inputs of the budget to service delivery on the ground.

As a further enhancement to this, quarterly service targets and monthly financial targets are contained in the Service Delivery and Budget Implementation Plan (SDBIP). This must be approved by the Executive Mayor within 28 days after the approval of the final budget and forms the basis for the Municipality’s in year monitoring.

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In view of the aforementioned, the following table is a consolidated overview of the proposed MTREF:

Table 2 Overview of the 2024/25 MTREF

	1st REVISED Budget 2024/25	2nd REVISED Budget 2024/25	Draft Budget 2025/2026
Operating Expenditure	242,585,833	211,794,109	189,545,311
Capital Expenditure	3,800,000	1,800,000	0
Total Income	194,295,724	163,504,000	163,161,000

1.6 Operating Revenue Framework

For Lejweleputswa District Municipality to continue maintaining/improving the quality of services provided to its citizens it needs to generate the required revenue.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines, Circular No. 129 & 130

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1.7 – Operating Expenditure Framework

The expenditure framework for the 2025/26 budget and MTREF is informed by the National Treasury's guidelines and the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services;
- Strict adherences to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The operating expenditure Decreased from R211,794,109 (2024/25) to R 189,545,311 (2025/26).

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The following table is a summary of the 2025/26 MTREF (classified by main expenditure by category):

Table 3: Summary of operating expenditure by category

LEJWELEPUTSWA DISTRICT MUNICIPALITY			
Draft Budget 2025/2026			
Item Description	Draft Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Contracted Services	5 989 000	2 798 000	2 923 000
Employee Related Cost	149 655 633	152 280 866	159 510 390
Inventory Consumed	0	0	0
Remuneration of Councillors	12 646 121	13 280 956	13 928 010
Operating Leases	2 236 813	0	0
Operational Cost	13 146 394	0	0
Depreciation	5 871 350	5 871 350	5 871 350
Transfers and Subsidies	0	0	0
Total Amount	189 545 311	174 231 172	182 232 750
Surplus/(Deficit)	-26 384 311	-9 067 172	-9 738 750

- Provision for depreciation and asset impairment is informed by the municipality's asset management policy.
- The provision of debt impairment was determined based on the debt-write off policy of the municipality.
- General expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved.

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Table 4: Operating Expenditure by Department

DC18 Lejweleputswa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Revenue by Vote	1									
Vote 1 - EXECUTIVE & COUNCIL		141 647	151 586	152 680	156 942	156 942	156 942	160 196	162 999	170 379
Vote 2 - FINANCE AND ADMINISTRATION		6 870	9 992	11 206	6 562	6 562	6 562	2 965	2 165	2 115
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - HEALTH		-	-	94	-	-	-	-	-	-
Total Revenue by Vote	2	148 517	161 578	163 979	163 504	163 504	163 504	163 161	165 164	172 494
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE & COUNCIL		65 116	69 915	97 777	85 082	85 738	85 738	75 466	69 137	72 447
Vote 2 - FINANCE AND ADMINISTRATION		52 790	53 592	59 511	71 244	70 783	70 783	58 960	50 358	52 658
Vote 3 - PLANNING AND DEVELOPMENT		9 092	10 207	11 111	11 279	11 279	11 279	9 989	10 225	10 700
Vote 4 - COMMUNITY AND SOCIAL SERVICES		11 664	14 159	14 354	15 988	15 838	15 838	16 930	17 121	17 872
Vote 5 - HEALTH		19 962	22 931	24 769	27 326	27 281	27 281	28 200	28 589	29 969
Vote 6 - OTHER		362	576	831	875	875	875	-	-	-
Total Expenditure by Vote	2	158 986	171 381	208 353	211 794	211 794	211 794	189 545	175 431	183 647
Surplus/(Deficit) for the year	2	(10 469)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(26 384)	(10 267)	(11 153)

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Table 5: Repairs and maintenance per asset class

DC18 Lejweleputswa - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		2 332	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Roads Infrastructure		2 332	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Roads		–	–	–	–	–	–	–	–	–
Road Structures		2 332	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Other assets		253	136	1 355	472	472	472	–	–	–
Operational Buildings		253	136	1 355	472	472	472	–	–	–
Municipal Offices		253	136	1 355	472	472	472	–	–	–
Computer Equipment		–	1	–	371	371	371	–	–	–
Computer Equipment		–	1	–	371	371	371	–	–	–
Furniture and Office Equipment		–	(1)	1	111	127	127	–	–	–
Furniture and Office Equipment		–	(1)	1	111	127	127	–	–	–
Machinery and Equipment		35	3	–	70	73	73	–	–	–
Machinery and Equipment		35	3	–	70	73	73	–	–	–
Transport Assets		7	4	116	310	110	110	–	–	–
Transport Assets		7	4	116	310	110	110	–	–	–
Total Repairs and Maintenance Expenditure	1	2 627	1 947	3 890	3 895	3 715	3 715	2 675	2 798	2 923
R&M as a % of PPE		3,9%	3,7%	7,2%	7,8%	6,8%	6,8%	38,6%	-49,0%	-51,1%
R&M as % Operating Expenditure		1,8%	1,1%	1,9%	1,8%	1,8%	1,8%	1,6%	1,5%	1,7%

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures.

Repairs and maintenance do not have the same impact as in the case of local municipalities.

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1.8 – Capital Budget

For 2025/2026 The capital budget was not budget for.

Table 6: Capital funding by source

Although the budgeted income and expenditure are realistically anticipated, the situation regarding the available internal funds will be monitored closely and expenditure on capital projects linked to the CRR will be managed according to the available cash. To facilitate this process the Lejweleputswa District Municipality has prioritized the Capital Budget.

DC18 Lejweleputswa - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		3 099	162	1 664	550	550	550	223	-	-	-
Vote 2 - FINANCE AND ADMINISTRATION		139	677	837	750	750	750	293	-	-	-
Vote 3 - PLANNING AND DEVELOPMENT		25	40	101	100	50	50	60	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		12	-	471	200	200	200	100	-	-	-
Vote 5 - HEALTH		37	80	143	200	200	200	98	-	-	-
Capital multi-year expenditure sub-total		3 311	958	3 215	1 800	1 750	1 750	775	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		2 447	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE AND ADMINISTRATION		240	648	3 612	-	50	50	-	-	-	-
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - HEALTH		-	-	-	2 000	-	-	-	-	-	-
Capital single-year expenditure sub-total		2 687	648	3 612	2 000	50	50	-	-	-	-
Total Capital Expenditure - Vote	3,7	5 998	1 606	6 827	3 800	1 800	1 800	775	-	-	-

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The following table provides a breakdown of the budgeted capital expenditure by classification:

Table 7: Capital expenditure by GFS classification

DC18 Lejweleputswa - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Expenditure - Functional											
Governance and administration		5 924	1 486	6 113	1 300	1 350	1 350	516	-	-	-
Executive and council		5 546	162	1 664	550	550	550	223	-	-	-
Finance and administration		379	1 324	4 449	750	800	800	293	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		49	80	614	300	400	400	153	-	-	-
Community and social services		12	-	471	200	200	200	100	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		37	80	143	100	200	200	53	-	-	-
Economic and environmental services		25	40	101	2 200	50	50	105	-	-	-
Planning and development		25	40	101	100	50	50	60	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	2 100	-	-	45	-	-	-
Total Capital Expenditure - Functional	3,7	5 998	1 606	6 827	3 800	1 800	1 800	775	-	-	-
Internally generated funds		5 981	1 606	7 102	3 800	1 650	1 650	775	-	-	-
Total Capital Funding	7	5 981	1 606	7 102	3 800	1 650	1 650	775	-	-	-

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1.9 – Budget Schedules

The Municipal Budget and Reporting Regulations are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium term planning and policy choices on service delivery.

Table 8 - A1: Budget Summary

DC18 Lejweleputswa - Table A1 Budget Summary										
Description	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands										
Financial Performance										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	–	8 322	9 661	5 300	5 300	5 300	3 226	1 703	703	453
Transfer and subsidies - Operational	(301)	148 118	153 977	157 942	157 942	157 942	156 409	161 196	164 199	171 779
Other own revenue	2 145	1 098	341	262	262	262	389	262	262	262
Total Revenue (excluding capital transfers and	1 843	157 538	163 979	163 504	163 504	163 504	160 024	163 161	165 164	172 494
Employee costs	105 160	112 120	125 976	136 048	134 048	134 048	98 482	149 656	152 281	159 525
Remuneration of councillors	–	10 332	11 160	11 427	12 519	12 519	9 117	12 646	13 281	13 928
Depreciation and amortisation	3 980	3 907	4 530	5 871	5 871	5 871	–	5 871	5 871	5 871
Interest	–	–	–	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	–	3 214	3 306	2 139	2 010	2 010	1 283	–	–	–
Transfers and subsidies	12 142	7 100	16 016	11 622	11 722	11 722	25 815	–	–	–
Other expenditure	27 149	34 709	47 364	44 686	45 623	45 623	35 082	21 372	3 998	4 322
Total Expenditure	148 431	171 381	208 353	211 794	211 794	211 794	169 779	189 545	175 431	183 647
Surplus/(Deficit)	(146 588)	(13 843)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Transfers and subsidies - capital (monetary allocations)	–	4 000	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	–	39	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers &	(146 588)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(146 588)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Capital expenditure & funds sources										
Capital expenditure	5 998	1 606	6 827	3 800	1 800	1 800	775	–	–	–
Transfers recognised - capital	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	5 981	1 606	7 102	3 800	1 650	1 650	775	–	–	–
Total sources of capital funds	5 981	1 606	7 102	3 800	1 650	1 650	775	–	–	–
Financial position										
Total current assets	113 700	110 383	73 113	61 450	18 765	18 765	2 154	26 690	(14 123)	(15 519)
Total non current assets	133 376	51 998	53 841	49 980	54 964	54 964	775	6 878	(5 830)	(5 830)
Total current liabilities	20 064	24 655	36 013	21 305	69 293	69 293	12 987	23 155	(9 727)	(10 238)
Total non current liabilities	(47 924)	4 292	20 836	19 869	18 468	18 468	–	18 468	–	–
Community wealth/Equity	150 617	127 554	114 479	70 257	30 957	30 957	(303)	30 441	–	–

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DC18 Lejweleputswa - Table A1 Budget Summary

Description	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands										
Cash flows										
Net cash from (used) operating	(14 273)	(86 121)	47 978	(45 496)	11 898	11 898	(335 620)	(19 326)	(10 923)	(12 169)
Net cash from (used) investing	(1 353)	(526)	1 775	—	(150)	(150)	841	—	—	—
Net cash from (used) financing	—	—	—	—	—	—	—	—	—	—
Cash/cash equivalents at the year end	105 596	24 878	155 951	60 701	98 700	98 700	(334 780)	27 282	16 359	4 189
Cash backing/surplus reconciliation										
Cash and investments available	111 526	106 197	70 620	57 558	46 604	46 604	3 201	23 317	(14 288)	(15 684)
Application of cash and investments	20 759	22 446	29 139	19 745	68 094	68 094	15 582	21 956	(9 727)	(10 238)
Balance - surplus (shortfall)	90 766	83 751	41 481	37 813	(21 490)	(21 490)	(12 381)	1 361	(4 560)	(5 446)
Asset management										
Asset register summary (WDV)	66 729	51 998	53 841	49 980	54 964	54 964		6 878	(5 830)	(5 830)
Depreciation	3 980	3 907	4 530	5 871	5 871	5 871		5 871	5 871	5 871
Renewal and Upgrading of Existing Assets	255	1 061	185	300	300	300		—	—	—
Repairs and Maintenance	2 627	1 947	3 890	3 895	3 715	3 715		2 675	2 798	2 923
Free services										
Cost of Free Basic Services provided	—	—	—	—	—	—		—	—	—
Revenue cost of free services provided	—	—	—	—	—	—		—	—	—
Households below minimum service level										
Water:	—	—	—	—	—	—		—	—	—
Sanitation/sewerage:	—	—	—	—	—	—		—	—	—
Energy:	—	—	—	—	—	—		—	—	—
Refuse:	—	—	—	—	—	—		—	—	—

- Table A1 is the budget summary and provides a concise overview of the Council's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance.
- Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the financial performance, financial position and cash flow budgets, along with the capital budget.
- The cash backing/surplus reconciliation is positive and funding and reserves policies have been compiled to address CRR and all provisions in future

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Table 9 – A2: Budgeted Financial Performance by standard classification

DC18 Lejweleputswa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)										
Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		148 517	161 578	163 886	163 504	163 504	163 504	163 161	165 164	172 494
Executive and council		141 647	151 586	152 680	156 942	156 942	156 942	160 196	162 999	170 379
Finance and administration		6 870	9 992	11 206	6 562	6 562	6 562	2 965	2 165	2 115
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		–	–	94	–	–	–	–	–	–
Health		–	–	94	–	–	–	–	–	–
Total Revenue - Functional	2	148 517	161 578	163 979	163 504	163 504	163 504	163 161	165 164	172 494
Expenditure - Functional										
<i>Governance and administration</i>		117 906	123 507	157 287	156 326	156 521	156 521	134 426	119 496	125 105
Executive and council		65 116	69 915	97 777	85 082	92 504	92 504	77 432	69 137	72 447
Finance and administration		52 790	53 592	59 511	71 244	64 017	64 017	56 994	50 358	52 658
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		31 626	37 090	39 123	43 214	43 119	43 119	45 130	45 710	47 842
Community and social services		11 664	14 159	14 354	15 988	15 838	15 838	16 930	17 121	17 872
Health		19 962	22 931	24 769	27 226	27 281	27 281	28 200	28 589	29 969
<i>Economic and environmental services</i>		9 092	10 207	11 111	11 379	11 279	11 279	9 989	10 225	10 700
Planning and development		9 092	10 207	11 111	11 279	11 279	11 279	9 989	10 225	10 700
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	100	–	–	–	–	–
<i>Other</i>	4	362	576	831	875	875	875	–	–	–
Total Expenditure - Functional	3	158 986	171 381	208 353	211 794	211 794	211 794	189 545	175 431	183 647
Surplus/(Deficit) for the year		(10 469)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(26 384)	(10 267)	(11 153)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into four functional areas.
- Functions that show a deficit between revenue and expenditure are being financed from Grant revenues reflected under the Council General.

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Table 10 – A3: Budgeted Financial Performance by municipal vote

DC18 Lejweleputswa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Revenue by Vote	1									
Vote 1 - EXECUTIVE & COUNCIL		141 647	151 586	152 680	156 942	156 942	156 942	160 196	162 999	170 379
Vote 2 - FINANCE AND ADMINISTRATION		6 870	9 992	11 206	6 562	6 562	6 562	2 965	2 165	2 115
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - HEALTH		-	-	94	-	-	-	-	-	-
Total Revenue by Vote	2	148 517	161 578	163 979	163 504	163 504	163 504	163 161	165 164	172 494
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE & COUNCIL		65 116	69 915	97 777	85 082	85 738	85 738	75 466	69 137	72 447
Vote 2 - FINANCE AND ADMINISTRATION		52 790	53 592	59 511	71 244	70 783	70 783	58 960	50 358	52 658
Vote 3 - PLANNING AND DEVELOPMENT		9 092	10 207	11 111	11 279	11 279	11 279	9 989	10 225	10 700
Vote 4 - COMMUNITY AND SOCIAL SERVICES		11 664	14 159	14 354	15 988	15 838	15 838	16 930	17 121	17 872
Vote 5 - HEALTH		19 962	22 931	24 769	27 326	27 281	27 281	28 200	28 589	29 969
Vote 6 - OTHER		362	576	831	875	875	875	-	-	-
Total Expenditure by Vote	2	158 986	171 381	208 353	211 794	211 794	211 794	189 545	175 431	183 647
Surplus/(Deficit) for the year	2	(10 469)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(26 384)	(10 267)	(11 153)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of Council.

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Table 11 – A4: Budgeted Financial Performance by revenue source and expenditure type

DC18 Lejweleputswa - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Sale of Goods and Rendering of Services		—	247	25	—	—	—	18	—	—	—
Agency services		—	—	—	—	—	—	—	—	—	—
Interest		4 707	—	—	—	—	—	—	—	—	—
Interest earned from Receivables		340	367	159	165	165	165	9	165	165	165
Interest earned from Current and Non Current Assets		—	8 322	9 661	5 300	5 300	5 300	3 226	1 703	703	453
Licence and permits		140 334	—	94	—	—	—	11	—	—	—
Special rating levies		—	—	—	—	—	—	—	—	—	—
Operational Revenue		666	359	361	97	97	97	351	97	97	97
Non-Exchange Revenue											
Property rates	2	—	—	—	—	—	—	—	—	—	—
Surcharges and Taxes		—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		(105 160)	51	—	—	—	—	—	—	—	—
Licences or permits		(9 623)	—	—	—	—	—	—	—	—	—
Transfer and subsidies - Operational		(301)	148 118	153 977	157 942	157 942	157 942	156 409	161 196	164 199	171 779
Interest		(3 980)	—	—	—	—	—	—	—	—	—
Fuel Levy		—	—	—	—	—	—	—	—	—	—
Operational Revenue		—	—	—	—	—	—	—	—	—	—
Gains on disposal of Assets		(1 493)	—	—	—	—	—	—	—	—	—
Other Gains		(11 505)	75	(298)	—	—	—	—	—	—	—
Discontinued Operations		(12 142)	—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)		1 843	157 538	163 979	163 504	163 504	163 504	160 024	163 161	165 164	172 494
Expenditure											
Employee related costs	2	105 160	112 120	125 976	136 048	134 048	134 048	98 482	149 656	152 281	159 525
Remuneration of councillors		—	10 332	11 160	11 427	12 519	12 519	9 117	12 646	13 281	13 928
Bulk purchases - electricity	2	—	—	—	—	—	—	—	—	—	—
Inventory consumed	8	—	3 214	3 306	2 139	2 010	2 010	1 283	—	—	—
Debt impairment	3	(21)	464	156	—	—	—	—	—	—	—
Depreciation and amortisation		3 980	3 907	4 530	5 871	5 871	5 871	—	5 871	5 871	5 871
Interest		—	—	—	—	—	—	—	—	—	—
Contracted services		11 505	14 941	24 379	19 663	21 569	21 569	17 229	5 989	2 798	2 923
Transfers and subsidies		12 142	7 100	16 016	11 622	11 722	11 722	25 815	—	—	—
Irrecoverable debts written off		—	—	—	—	—	—	—	—	—	—
Operational costs		15 666	19 705	24 211	25 024	24 054	24 054	17 853	15 383	1 200	1 399
Losses on disposal of Assets		—	458	(2)	—	—	—	—	—	—	—
Other Losses		—	(859)	(1 379)	—	—	—	—	—	—	—
Total Expenditure		148 431	171 381	208 353	211 794	211 794	211 794	169 779	189 545	175 431	183 647
Surplus/(Deficit)		(146 588)	(13 843)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Transfers and subsidies - capital (monetary allocations)	6	—	4 000	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind)	6	—	39	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		(146 588)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Income Tax		—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after income tax		(146 588)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Share of Surplus/Deficit attributable to Joint Venture		—	—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to Minorities		—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		(146 588)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)
Share of Surplus/Deficit attributable to Associate	7	—	—	—	—	—	—	—	—	—	—
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year	1	(146 588)	(9 803)	(44 373)	(48 290)	(48 290)	(48 290)	(9 755)	(26 384)	(10 267)	(11 153)

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Table 12 – A5: Budgeted Capital Expenditure by Vote, Funding and Standard Classification

DC18 Lejweleputswa - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Expenditure - Functional											
Governance and administration		5 924	1 486	6 113	1 300	1 350	1 350	516	-	-	-
Executive and council		5 546	162	1 664	550	550	550	223	-	-	-
Finance and administration		379	1 324	4 449	750	800	800	293	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		49	80	614	300	400	400	153	-	-	-
Community and social services		12	-	471	200	200	200	100	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		37	80	143	100	200	200	53	-	-	-
Economic and environmental services		25	40	101	2 200	50	50	105	-	-	-
Planning and development		25	40	101	100	50	50	60	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	2 100	-	-	45	-	-	-
Total Capital Expenditure - Functional	3,7	5 998	1 606	6 827	3 800	1 800	1 800	775	-	-	-
Internally generated funds		5 981	1 606	7 102	3 800	1 650	1 650	775	-	-	-
Total Capital Funding	7	5 981	1 606	7 102	3 800	1 650	1 650	775	-	-	-

- Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

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Table 13 – A6: Budgeted Financial Position

DC18 Lejweleputswa - Table A6 Budgeted Financial Position											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents		111 526	106 197	70 620	57 558	46 604	46 604	3 201	23 317	(14 288)	(15 684)
Trade and other receivables from exchange transaction	1	–	(155)	(161)	10	(29 025)	(29 025)	9	437	165	165
Receivables from non-exchange transactions	1	–	412	172	412	145	145	(4)	145	–	–
Current portion of non-current receivables		2 174	–	–	–	–	–	–	–	–	–
Inventory	2	–	458	–	–	–	–	–	–	–	–
VAT		–	3 466	2 478	3 466	1 077	1 077	(1 051)	2 787	–	–
Other current assets		–	5	5	5	(36)	(36)	–	5	–	–
Total current assets		113 700	110 383	73 113	61 450	18 765	18 765	2 154	26 690	(14 123)	(15 519)
Non current assets											
Investments		–	–	–	–	–	–	–	–	–	–
Investment property		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	66 647	51 947	53 725	49 891	54 597	54 597	637	6 924	(5 716)	(5 716)
Biological assets		66 647	–	–	–	–	–	–	–	–	–
Living and non-living resources		–	–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–	–
Intangible assets		81	51	116	89	367	367	138	(46)	(114)	(114)
Trade and other receivables from exchange transaction		0	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transaction		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	0	0	0	0	0	–	0	–	–
Total non current assets		133 376	51 998	53 841	49 980	54 964	54 964	775	6 878	(5 830)	(5 830)
TOTAL ASSETS		247 076	162 381	126 954	111 431	73 729	73 729	2 929	33 568	(19 952)	(21 349)
LIABILITIES											
Current liabilities											
Bank overdraft		–	–	–	–	–	–	–	–	–	–
Financial liabilities		–	–	–	–	–	–	–	–	–	–
Consumer deposits		1 596	–	–	–	–	–	–	–	–	–
Trade and other payables from exchange transactions	4	–	22 450	28 598	20 157	68 239	68 239	(11 994)	24 101	(7 327)	(7 438)
Trade and other payables from non-exchange transaction	5	–	1 057	5 544	–	–	–	26 808	(2 000)	(2 400)	(2 800)
Provision		–	597	1 871	1 148	1 054	1 054	(1 827)	1 054	–	–
VAT		18 468	–	–	–	–	–	–	–	–	–
Other current liabilities		–	551	–	–	–	–	–	–	–	–
Total current liabilities		20 064	24 655	36 013	21 305	69 293	69 293	12 987	23 155	(9 727)	(10 238)
Non current liabilities											
Financial liabilities	6	–	–	–	–	–	–	–	–	–	–
Provision	7	4 097	4 292	4 185	4 292	4 097	4 097	–	4 097	–	–
Long term portion of trade payables		(52 021)	–	–	–	–	–	–	–	–	–
Other non-current liabilities		–	–	16 651	15 577	14 371	14 371	–	14 371	–	–
Total non current liabilities		(47 924)	4 292	20 836	19 869	18 468	18 468	–	18 468	–	–
TOTAL LIABILITIES		(27 859)	28 947	56 849	41 174	87 761	87 761	12 987	41 623	(9 727)	(10 238)
NET ASSETS		274 935	133 434	70 105	70 257	(14 031)	(14 031)	(10 058)	(8 055)	(10 225)	(11 111)
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	202 069	181 182	175 217	123 884	83 547	83 547	(303)	82 463	–	–
Reserves and funds	9	(51 453)	(53 627)	(60 739)	(53 626)	(52 590)	(52 590)	–	(52 022)	–	–
Other		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	10	150 617	127 554	114 479	70 257	30 957	30 957	(303)	30 441	–	–

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- Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
- Table 6 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
- The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
- Any movement on the budgeted financial performance or the capital budget will inevitably impact on the budgeted financial position.

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Table 14 – A7: Budgeted Cash Flow

DC18 Lejweleputswa - Table A7 Budgeted Cash Flows

DC18 Lejweleputswa - Table A7 Budgeted Cash Flows											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-	-
Other revenue		308	1 689	352	97	97	97	(698)	97	97	97
Transfers and Subsidies - Operational	1	140 202	149 244	153 126	148 176	155 942	155 942	(157 931)	161 196	164 199	171 779
Transfers and Subsidies - Capital	1	2 332	4 000	22 687	-	-	-	(25 308)	-	-	-
Interest		4 412	6 744	8 766	5 300	5 300	5 300	(3 725)	1 703	703	453
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(161 527)	(247 799)	(136 952)	(199 069)	(149 441)	(149 441)	(147 959)	(182 322)	(175 922)	(184 498)
Interest		-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	1	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(14 273)	(86 121)	47 978	(45 496)	11 898	11 898	(335 620)	(19 326)	(10 923)	(12 169)
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(1)	-	(19)	-	-	-	(18)	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(1 351)	(526)	1 794	-	(150)	(150)	859	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(1 353)	(526)	1 775	-	(150)	(150)	841	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(15 625)	(86 648)	49 754	(45 496)	11 748	11 748	(334 780)	(19 326)	(10 923)	(12 169)
Cash/cash equivalents at the year begin:	2	121 221	111 526	106 197	106 197	86 952	86 952	-	46 608	27 282	16 359
Cash/cash equivalents at the year	2	105 596	24 878	155 951	60 701	98 700	98 700	(334 780)	27 282	16 359	4 189

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The cash flow management and forecasting is a critical step in determining if the budget is funded over medium-term. The table above is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category.
- Clear separation of capital and operating receipts from government, which also enables cash from "debtors and other" to provide for as cash inflow based on actual performance.
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long-term borrowing (debt)

Table 15 – A8: Cash backed reserves/accumulated surplus reconciliation

DC18 Lejweleputswa - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	105 596	24 878	155 951	60 701	98 700	98 700	(334 780)	27 282	16 359	4 189
Other current investments > 90 days		5 930	81 319	(85 331)	(3 144)	(52 097)	(52 097)	337 980	(3 965)	(30 647)	(19 874)
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		111 526	106 197	70 620	57 558	46 604	46 604	3 201	23 317	(14 288)	(15 684)
Application of cash and investments											
Trade payables from Non-exchange transactions: Unspent conc		–	1 057	60	–	–	–	26 808	(2 000)	(2 400)	(2 800)
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	–	–	2 478	–	–	–	(1 051)	–	–	–
Other working capital requirements	3	20 759	21 389	28 472	19 745	68 094	68 094	(12 002)	23 956	(7 327)	(7 438)
Other provisions		–	–	(1 871)	–	–	–	1 827	–	–	–
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		20 759	22 446	29 139	19 745	68 094	68 094	15 582	21 956	(9 727)	(10 238)
Surplus(shortfall)		90 766	83 751	41 481	37 813	(21 490)	(21 490)	(12 381)	1 361	(4 560)	(5 446)

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – funding a municipal budget in accordance with sections 18 and 19 of the MFMA.

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The 202/26 budget is showing a positive outcome.

From the above table it can be seen that the cash and investments available total R 23.3 million in the 2025/26 financial year. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued.
- Provision for statutory requirements including VAT owing due to timing differences resulting from year-end obligations.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due.
- This liability is informed by all provisions.
- The level of cash-backing is directly informed by the municipality's cash backing policy.
- It can be concluded that the council has a surplus against the cash backed and accumulated surpluses reconciliation.

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Table 16 – A9: Asset Management

DC18 Lejweleputswa - Table A9 Asset Management										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	5 744	545	6 642	3 500	1 500	1 500	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	100	200	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	100	200	-	-	-	-	-	-
Licences and Rights		-	60	176	150	250	250	-	-	-
Intangible Assets		-	60	176	150	250	250	-	-	-
Computer Equipment		17	-	-	300	200	200	-	-	-
Furniture and Office Equipment		412	363	4 557	1 050	1 050	1 050	-	-	-
Machinery and Equipment		86	22	1 710	2 000	-	-	-	-	-
Transport Assets		5 228	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>	2	15	523	185	300	300	300	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		15	523	185	300	300	300	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		15	523	185	300	300	300	-	-	-
<u>Total Upgrading of Existing Assets</u>	6	240	538	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		240	538	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		240	538	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>	4	5 998	1 606	6 827	3 800	1 800	1 800	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		255	1 160	385	300	300	300	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		255	1 160	385	300	300	300	-	-	-
Licences and Rights		-	60	176	150	250	250	-	-	-
Intangible Assets		-	60	176	150	250	250	-	-	-
Computer Equipment		17	-	-	300	200	200	-	-	-
Furniture and Office Equipment		412	363	4 557	1 050	1 050	1 050	-	-	-
Machinery and Equipment		86	22	1 710	2 000	-	-	-	-	-
Transport Assets		5 228	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		5 998	1 606	6 827	3 800	1 800	1 800	-	-	-

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Table 17– A10: Basic Service delivery measurement

DC18 Lejweleputswa - Table A10 Basic service delivery measurement										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-

The municipality is a district, and does not provide basic services.

Part 2 – Supporting documentation

2.1 - Disclosure on implementation of the MFMA & other applicable legislation Municipal Finance Management Act – No 56 of 2003

The MFMA became effective on 1st July 2004. The Act aims to modernize budget and financial management practices within the overall objective of maximizing the capacity of municipalities to deliver services.

The MFMA covers all aspects of municipal finance including budgeting, supply chain management and financial reporting.

The various sections of the Act are phased in according to the designated financial management capacity of municipalities. Lejweleputswa District Municipality has been designated as a low capacity municipality. The MFMA is the foundation of the municipal financial management reforms which municipalities are implementing.

The MFMA and the budget

The following explains the budgeting process in terms of the requirements in the MFMA. It is based on National Treasury's guide to the MFMA.

2.2 The budget preparation process

2.2.1 Overview

A central element of the reforms is a change to the way that municipalities prepare their budgets.

The MFMA requires a council to adopt three-year capital and operating budgets that take into account, and are linked to, the municipality's current and future development priorities (as contained in the IDP) and other finance-related policies (such as those relating to free basic service provision).

These budgets must clearly set out revenue by source and expenditure by vote over three years and must be accompanied by performance objectives for revenue and expenditure, a cash flow statement and particulars on borrowing, investments, municipal entities and service delivery agreements, grant allocations and details of employment conditions of service.

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The budget may be funded only from reasonable estimates of revenue and cash backed surplus funds from the previous year and borrowings (the latter for capital items only).

2.2.2 Budget preparation timetable

The first step in the budget preparation process is to develop a timetable of all key deadlines relating to the budget and to review the municipality's IDP and budget related policies.

The budget preparation timetable should be prepared by senior management and tabled by the mayor for council adoption ten months before the commencement of the next budget year.

The next diagram depicts the planning, implementation and monitoring process that is followed in LDM.

In terms of Section 21 of the MFMA the mayor is required to table in council ten months before the start of the new financial year a time schedule of key deadlines that sets out the process to revise the IDP and prepare the budget.

Table 18– A10: Schedule of key Deadlines

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LEJWELEPUTSWA DISTRICT MUNICIPALITY IDP PROCESS PLAN AND BUDGET PROCESS TIMEFRAMES FOR 2024-2025			
ACTION/ OUTPUT	DELIVERABLE	RESPONSIBLE	ACTION DATE
<i>IDP to be reviewed</i>	Final IDP 2024-2025	<i>MM and Executive Mayor</i>	August 2024 to 31 May 2025
<i>Submit District IDP framework and process plan for adoption by council</i>	Adopted framework and process plan	<i>Municipal Manager</i>	August 2024
<i>Advertise the approved framework & process plan in local newspapers</i>	Advertisement in the local newspapers	<i>Municipal Manager</i>	August 2024
<i>Undertake District-wide Research analysis to assess level of existing development</i>	Updated Situational Analysis	<i>Municipal Manager</i>	Sept 2024 to November 2024
<i>Review key objectives, strategies and projects</i>	Reviewed key Objectives, strategies, projects & programmes	<i>IDP Steering Com & Representative forum</i>	September 2024 to November 2024
<i>Submit budget instructions to all relevant persons</i>		<i>CFO</i>	30 November 2024
<i>Submit 2021/ 2022 budget framework to all relevant persons (Budget framework to include salary, operational and capital related information).</i>	Budget Framework	<i>CFO</i>	30 November 2024

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<i>Preparation of a summary of available funds from: Internal funds, e.g. CDF and External funding ,e.g. FM grant</i>		<i>CFO</i>	30 November 2024
<i>Prioritize Projects for implementation</i>	Project list	<i>IDP Steering Committee & Rep forum</i>	27 March 2025
<i>Submission of detailed estimates by MM, HODs and Political Offices to CFO.</i>	Budget estimates	<i>MM, HODs and Political Offices</i>	02 December 2024
<i>Assess financial feasibility of proposed new projects based on existing and potential funds</i>	Proposed new project list/Budget adjustments	<i>IDP Steering Committee</i>	31 January 2025
<i>Meeting with relevant officials (First draft Budget meeting)</i>	Draft budget	<i>CFO</i>	31 January 2025
<i>Meeting with relevant officials (Second draft Budget meeting)</i>		<i>CFO</i>	31 January 2025
<i>Meeting with relevant officials (Third draft Budget meeting)</i>		<i>CFO</i>	31 January 2025
<i>Considering of Draft Budget by Finance Portfolio Committee</i>		<i>CFO</i>	28 February 2025

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<i>Considering of Draft Budget by Mayoral Committee</i>	Mayoral Committee budget item	<i>CFO</i>	28 February 2025
<i>Table a draft</i> <i>IDP to MAYCO for consideration.</i>	Mayoral committee Budget & IDP item	<i>MM and Executive Mayor</i>	28 February 2025
<i>Tabling of MTEF Budget in Council meeting</i>	Draft budget item to Council	<i>Executive Mayor</i>	27 March 2025
<i>Table draft 5 year IDP to council for approval</i>	Draft IDP item to Council	<i>Executive Mayor</i>	27 March 2025
<i>Discussing the draft with the public</i>	Public participation	<i>IDP Rep forum</i>	27 March 2025
<i>Publicize tabled budget within 5 Days after tabling on website & media</i>		<i>MM and CFO</i>	03 April 2025
<i>Submit copies of IDP and budget to National /Provincial Treasury</i>		<i>MM and CFO</i>	03 April 2025
<i>Second leg of IDP and Budget Participation process starts. Comments, additions and proposals by stakeholders</i>	Incorporated Inputs from stakeholders	<i>MM, CFO, HODs and Budget Manager</i>	03 April 2025
<i>Mayoral Committee finalizes the draft IDP and budget</i>		<i>MM and CFO</i>	30 May 2025

LEJWELEPUTSWA DISTRICT MUNICIPALITY DRAFT 2025/2026 MTREF BUDGET

<i>Submission of Draft IDP and budget for approval by council</i>	Approved IDP and Budget by Council	<i>MM and CFO</i>	30 May 2025
<i>Presentation of approved final IDP to the public</i>	Informed Public participation	<i>MM, Executive Mayor & IDP Rep forum</i>	30 May 2025
<i>Prepare Budget in the required format and submission thereof to both Provincial National Treasury</i>		<i>CFO and Budget Control Officer</i>	12 June 2025
<i>Submit the approved IDP to provincial departments</i>		<i>MM</i>	12 June 2025
<i>Submit draft SDBIP to Mayor within 14 days after approval of the budget</i>	Final Municipal SDBIP	<i>MM</i>	12 June 2025
<i>Prepare Performance agreements and plans for signing and submission to relevant provincial offices.</i>		<i>MM</i>	31 July 2025
<i>Set up expenditure, revenue and asset management system, incorporating budget.</i>		<i>CFO</i>	31 July 2025

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2.2.3 – Tabling of the budget

Once tabled at council, the municipal manager must make public the appropriate budget documentation and submit it to both the national and the relevant provincial treasury and any other government departments as required. At this time, the local community must be invited to submit representations on what is contained in the budget.

The municipal budget will be tabled before Council on 31 May 2025.

2.2.4 – Consultation with the community and key stakeholders

When the draft budget is tabled, council must consider the views of the local community, the national and the relevant provincial treasury and other municipalities and government departments that may have made submissions on the budget.

The consultation with National and Provincial Treasuries regarding the MTREF is set to take place during April 2025.

An extensive public participation process will be conducted as part of the IDP and Budget Road shows and will commence during April 2025. The overall objective of this road show is to ensure an authentic and inclusive public participation process for the IDP and budget. The planning of these road shows will be driven by a steering committee constituted by politicians and officials from all Directorates.

A complete report regarding the feedback on the public participation process will be included in the Final IDP document.

2.3 – Service Delivery and Budget Implementation Plan (SDBIP)

The municipal manager must within fourteen days after the approval of the annual budget submit to the executive mayor for approval a draft service delivery and budget implementation plan and draft annual performance agreements for all pertinent senior staff.

A service delivery and budget implementation plan is a detailed plan for implementing the delivery of municipal services contemplated in the annual budget and should indicate monthly revenue and expenditure projections and quarterly service delivery targets and performance indicators.

The executive mayor must approve the draft service delivery and budget implementation plan within 28 days of the approval of the annual final budget.

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This plan must then be monitored by the mayor and reported on to council on a regular basis. The municipal manager is responsible for implementation of the budget and must take steps to ensure that all spending is in accordance with the budget and that revenue and expenditure are properly monitored.

Generally, councils may incur expenditure only if it is in terms of the budget, within the limits of the amounts appropriated against each budget vote – and in the case of capital expenditure, only if council has approved the project. Expenditure incurred outside of these parameters may be considered to be unauthorized or, in some cases, irregular or fruitless and wasteful. Unauthorized expenditure must be reported and may result in criminal proceedings.

2.4 – Alignment of Annual Budget with IDP

Municipalities are required to develop five-year Integrated Development Plans which must be reviewed annually. Local priorities were identified as part of the IDP process which is directly aligned to that of national and provincial priorities. The IDP strategic objectives and goals are set out in the IDP document.

The 2025/26 MTREF has therefore been directly informed by the IDP and the following tables provide reconciliation between the IDP strategic objectives and goals.

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Table 19 – SA4: Reconciliation between IDP strategic objectives and budgeted operating revenue

[illegible]

Table 20 – SA5: Reconciliation between IDP strategic objectives and budgeted operating expenditure

[illegible]

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Table 21 – SA6: Reconciliation between IDP strategic objectives and budgeted capital expenditure

[illegible]

2.5 – Measurable Performance Objectives and Indicators

Tables 22 – SA7: Measurable Performance Objectives

[illegible]

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The key financial indicators and ratios are expressed in the table below:

Tables 23 – SA8: Performance Indicators and benchmarks

2.5 Measurable Performance Indicators and Benchmarks

(a) *Borrowing Management*

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, Lejweleputswa District Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. Council's debt portfolio is dominated by annuity loans.

The following financial performance indicators have formed part of the compilation of the 2025/26 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure.
- Safety of Capital
- *The debt-to-equity ratio* is a financial ratio indicating the relative proportion of equity and debt used in financing the municipality's assets. The indicator is based on the total of loans, creditors, and overdraft and tax provisions as a percentage of funds and reserves.
- *The gearing ratio* is a measure of the total long-term borrowings over funds and reserves.

(b) *Liquidity*

- *Current ratio* is a measure of the current assets divided by the current liabilities which is standing at 1.2 for 2025/2026
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately which reflects a 1.0 ratio for 2024/2025

(c) *Creditors Management*

- The Finance department ensures that creditor payments are done within the allowed 30 days.

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2.6 – Budget Assumptions

Budgets are prepared in an environment of uncertainty. To prepare meaningful budgets, assumptions need to be made about internal and external factors that could influence the budget. Documentation of the assumptions used in preparing the budget assists understanding of the information. This section provides a comprehensive summary of all the assumptions used in preparing the budget.

2.6.1 – National Treasury MFMA Circular No. 129 & 130

The Circulars were issued on 10 December 2024 and 20 March 2025 respectively, and it provides further guidance to municipalities for the preparation of the 2024/25 budget and MTREF and was used in preparing this budget. Copies of the Circulars are attached as an Annexure to this document.

2.6.2 – Average salary increases

The MTREF does not include increases for employee remuneration and for Councillors remuneration:

The employee related costs comprise +/- 83 % of total operating expenditure in the 2024/25 MTREF budget and places a disproportionate upward pressure on the expenditure budget.

The cost associated with the remuneration of councilors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has not been taken into account in compiling the LDM's budget due to financial constraints.

2.6.3 – Ability of the municipality to spend and deliver on the programmes

Spending is monitored closely throughout the year and head of departments must ensure that capital programmes are supported by robust planning. The SDBIP includes monthly cash flows of expenditure and is used as the basis for budget monitoring. Monthly Section 71 meetings with portfolio Councillors, municipal manager, head of departments and the budget office also forms part of the monitoring tool and directorates must give reasons for poor performance and over spending and put corrective measures in place.

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2.6.4 – Implications of restructuring and other major events in the future

Council approved a new organizational structure that reduced the number of directorates from eight to seven. Community Safety was combined with Environmental Affairs to establish the new directorate namely Community Services. Minor changes to the micro structure were also made. These changes were made to streamline service delivery and to affect savings.

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2.7 – Other Supporting documents

2.7.1 Investment Particulars by Type

Table 24 – SA15: Investment Particulars by Type

DC18 Lejweleputswa - Supporting Table SA15 Investment particulars by type										
Investment type	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Parent municipality										
Deposits - Bank		-	30 275	60 895	30 275	-	-	-	-	-
Municipality sub-total	1	-	30 275	60 895	30 275	-	-	-	-	-
Consolidated total:		-	30 275	60 895	30 275	-	-	-	-	-

Table 25 – SA16: Investment Particulars by Maturity

Choose name from list - Supporting Table SA16 Investment particulars by maturity														
Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
<u>Parent municipality</u>														
Municipality sub-total														
<u>Entities</u>														
Entities sub-total														
TOTAL INVESTMENTS AND INTEREST	1													

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2.7.2 Borrowings

Table 26– SA17: Borrowing

DC18 Lejweleputswa - Supporting Table SA17 Borrowing										
Borrowing - Categorised by type	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

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2.7.3 Grants and subsidies

Table 27 – SA18: Transfers and grants receipt

DC18 Lejweleputswa - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		140 198	148 750	154 011	153 059	156 942	156 942	160 196	162 999	170 379
Operational Revenue:General Revenue:Equitable Share		138 020	144 044	149 132	153 059	153 059	153 059	156 107	160 201	167 456
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 178	1 265	1 428	–	1 322	1 322	1 414	–	–
Local Government Financial Management Grant [Schedule 5B]		1 000	1 000	1 000	–	–	–	–	–	–
Rural Road Asset Management Systems Grant		–	2 441	2 451	–	2 561	2 561	2 675	2 798	2 923
Other Grant Providers:		136	425	–	–	–	–	–	–	–
Departmental Agencies and Accounts		136	425	–	–	–	–	–	–	–
Total Operating Transfers and Grants	5	140 334	149 175	154 011	153 059	156 942	156 942	160 196	162 999	170 379
Capital Transfers and Grants										
National Government:		2 305	4 000	5 484	–	–	–	–	–	–
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		(27)	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		(0)	–	5 484	–	–	–	–	–	–
Rural Road Asset Management Systems Grant [Schedule 5B]		2 332	–	–	–	–	–	–	–	–
Energy Efficiency and Demand Side Management Grant		–	4 000	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	2 305	4 000	5 484	–	–	–	–	–	–
TOTAL RECEIPTS OF TRANSFERS & GRANTS										
		142 639	153 175	159 494	153 059	156 942	156 942	160 196	162 999	170 379

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Table 28 – SA19: Expenditure on transfers and grants

DC18 Lejweleputswa - Supporting Table SA19 Expenditure on transfers and grant programme										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		156 512	167 302	208 353	211 794	211 944	211 944	189 545	175 431	183 647
Operational Revenue:General Revenue:Equitable Share		153 602	163 593	203 077	206 911	207 021	207 021	184 153	171 433	179 324
Operational:Revenue:General Revenue:Fuel Levy		731	25	580	–	150	150	304	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 178	1 265	1 428	1 322	1 322	1 322	1 414	–	–
Local Government Financial Management Grant [Schedule 5B]		1 000	615	850	1 000	890	890	1 000	1 200	1 399
Rural Road Asset Management Systems Grant		–	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Other Grant Providers:		136	83	–	–	–	–	–	–	–
Departmental Agencies and Accounts		136	83	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		156 647	167 385	208 353	211 794	211 944	211 944	189 545	175 431	183 647
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		2 332	3 996	–	–	–	–	–	–	–
Rural Road Asset Management Systems Grant [Schedule 5B]		2 332	–	–	–	–	–	–	–	–
Energy Efficiency and Demand Side Management Grant		–	3 996	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		2 332	3 996	–	–	–	–	–	–	–
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		158 979	171 381	208 353	211 794	211 944	211 944	189 545	175 431	183 647

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Table 29 – SA20: Reconciliation of transfers, grants receipts and unspent funds

DC18 Lejweleputswa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		-	-	(1 030)	-	-	-	-	-	-
Current year receipts		(2 178)	(4 706)	(4 879)	-	(3 883)	(3 883)	(4 089)	(2 798)	(2 923)
Conditions met - transferred to revenue		2 178	3 676	4 846	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	1 030	-	-	-	-	-	-
Closing Balance		-	(1 030)	(33)	-	(3 883)	(3 883)	(4 089)	(2 798)	(2 923)
Other grant providers:										
Balance unspent at beginning of the year		-	-	(27)	-	-	-	-	-	-
Current year receipts		(136)	(425)	-	-	-	-	-	-	-
Conditions met - transferred to revenue		136	398	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Closing Balance		-	(27)	(27)	-	-	-	-	-	-
Total operating transfers and grants revenue		2 314	4 074	4 846	-	-	-	-	-	-
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(27)	-	-	-	-	-	-	-	-
Current year receipts		(2 305)	(4 000)	-	-	-	-	-	-	-
Conditions met - transferred to revenue		2 332	4 000	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total capital transfers and grants revenue		2 332	4 000	-	-	-	-	-	-	-
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		4 646	8 074	4 846	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

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Table 30 – SA21: Transfers and grants made by the municipality

DC18 Lejweleputswa - Supporting Table SA21 Transfers and grants made by the municipality											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Cash Transfers to other municipalities											
Operational	1	-	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	15 248	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	15 248	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
Operational	2	9 103	500	8 006	5 927	5 927	5 927	5 927	-	-	-
Capital		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Ems'		9 103	500	8 006	5 927	5 927	5 927	5 927	-	-	-
Operational		965	20	371	325	725	725	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		965	20	371	325	725	725	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	10 068	520	8 377	6 252	6 652	6 652	21 175	-	-	-
Non-Cash Transfers to other municipalities											
Operational	1	-	-	1 497	1 500	1 500	1 500	1 258	-	-	-
Capital		-	3 996	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Municipalities:		-	3 996	1 497	1 500	1 500	1 500	1 258	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
Operational	2	711	30	172	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		711	30	172	-	-	-	-	-	-	-
Non-Cash Transfers to Groups of Individuals											
Operational	5	1 362	2 553	5 970	3 870	3 570	3 570	3 382	-	-	-
Capital		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		1 362	2 553	5 970	3 870	3 570	3 570	3 382	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		2 074	6 579	7 639	5 370	5 070	5 070	4 640	-	-	-
TOTAL TRANSFERS AND GRANTS	6	12 142	7 100	16 016	11 622	11 722	11 722	25 815	-	-	-

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Table 31 – SA22: Summary of Councillors and staff benefits

DC18 Lejweleputswa - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand		A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>	1									
Basic Salaries and Wages		6 620	7 000	6 635	6 718	7 120	7 120	7 365	7 735	8 103
Pension and UIF Contributions		621	726	650	249	695	695	712	748	785
Medical Aid Contributions		196	236	413	448	458	458	476	500	525
Motor Vehicle Allowance		1 708	1 841	1 973	2 005	2 045	2 045	2 053	2 156	2 265
Cellphone Allowance		478	530	762	1 199	1 029	1 029	934	981	1 030
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		—	—	727	809	1 173	1 173	1 106	1 161	1 220
Sub Total - Councillors		9 623	10 332	11 160	11 427	12 519	12 519	12 646	13 281	13 928
% increase	4		7,4%	8,0%	2,4%	9,6%	—	1,0%	5,0%	4,9%
<u>Senior Managers of the Municipality</u>	2									
Basic Salaries and Wages		6 072	3 604	4 230	6 436	6 436	6 436	6 621	6 952	7 299
Performance Bonus		813	417	547	901	1 806	1 806	927	973	1 022
Motor Vehicle Allowance	3	—	—	—	—	—	—	—	—	—
Cellphone Allowance	3	129	79	82	131	134	134	131	131	131
Sub Total - Senior Managers of Municipality		7 013	4 100	4 859	7 468	8 376	8 376	7 679	8 056	8 452
% increase	4		(41,5%)	18,5%	53,7%	12,2%	—	(8,3%)	4,9%	4,9%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		58 938	63 810	71 895	76 596	75 691	75 691	84 265	88 495	92 952
Pension and UIF Contributions		9 987	11 119	11 838	12 608	12 608	12 608	14 973	15 706	16 476
Medical Aid Contributions		4 721	5 442	5 835	6 044	6 044	6 044	7 559	7 938	8 337
Overtime		28	122	127	182	182	182	116	122	—
Performance Bonus		6 327	5 111	5 589	6 383	6 383	6 383	6 991	7 342	7 710
Motor Vehicle Allowance	3	10 657	12 018	13 691	15 276	15 276	15 276	16 413	17 236	18 102
Cellphone Allowance	3	258	286	361	382	379	379	549	577	606
Housing Allowances	3	534	535	584	635	635	635	607	637	669
Other benefits and allowances	3	1 893	2 332	2 861	3 261	3 261	3 261	3 403	3 574	3 753
Payments in lieu of leave		—	—	4 521	2 603	2 603	2 603	2 733	2 597	2 467
Long service awards		920	1 001	—	612	612	612	370	—	—
Post-retirement benefit obligations	6	3 884	6 243	3 816	3 998	1 998	1 998	3 998	—	—
Sub Total - Other Municipal Staff		98 147	108 020	121 117	128 580	125 672	125 672	141 977	144 225	151 073
% increase	4		10,1%	12,1%	6,2%	(2,3%)	—	13,0%	1,6%	4,7%
Total Parent Municipality		114 783	122 452	137 137	147 475	146 567	146 567	162 302	165 561	173 453
			6,7%	12,0%	7,5%	(0,6%)	—	10,7%	2,0%	4,8%
TOTAL SALARY, ALLOWANCES & BENEFITS		114 783	122 452	137 137	147 475	146 567	146 567	162 302	165 561	173 453
% increase	4		6,7%	12,0%	7,5%	(0,6%)	—	10,7%	2,0%	4,8%
TOTAL MANAGERS AND STAFF	5,7	105 160	112 120	125 976	136 048	134 048	134 048	149 656	152 281	159 525

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Table 32 – SA23: Salaries, allowances and benefits (political office bearers/Councillors and senior managers)

DC18 Lejweleputswa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	824 717	52 066	58 195	–	–	934 978
Chief Whip		–	–	–	–	–	–	–
Executive Mayor		1	923 104	168 694	61 743	–	–	1 153 541
Deputy Executive Mayor		–	–	–	–	–	–	–
Executive Committee		–	3 122 300	519 000	1 486 911	–	–	5 128 211
Total for all other councillors		–	2 494 691	448 449	2 486 252	–	–	5 429 392
Total Councillors	8	2	7 364 812	1 188 209	4 093 101			12 646 122
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 507 380	–	36 000	211 033	–	1 754 413
Chief Finance Officer		1	1 293 768	–	30 000	181 127	–	1 504 895
		1	1 232 160	–	21 600	172 502	–	1 426 262
		1	1 293 768	–	21 600	181 127	–	1 496 495
		1	1 293 768	–	21 600	181 127	–	1 496 495
		–	–	–	–	–	–	–
Total Senior Managers of the Municipality	8,10	5	6 620 844	–	130 800	926 916		7 678 560
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	7	13 985 656	1 188 209	4 223 901	926 916		20 324 682

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Table 33 – SA24: Summary of personnel numbers

DC18 Lejweleputswa - Supporting Table SA24 Summary of personnel numbers										
Summary of Personnel Numbers	Ref	2023/24			Current Year 2024/25			Budget Year 2025/26		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Municipal employees	5									
TOTAL PERSONNEL NUMBERS	9	-	-	-	-	-	-	-	-	-
% increase										
Total municipal employees headcount	6, 10	-	-	-	-	-	-	-	-	-
Finance personnel headcount	8, 10	-	-	-	-	-	-	-	-	-
Human Resources personnel headcount	8, 10	-	-	-	-	-	-	-	-	-

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2.7.5 Monthly targets for revenue, expenditure and cash flow

Table 34 – SA25: Budgeted monthly revenue and expenditure by revenue source and expenditure type

DC18 Lejweleputswa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue																
Exchange Revenue																
Interest earned from Receivables		14	14	14	14	14	14	14	14	14	14	14	14	165	165	165
Interest earned from Current and Non Current Assets		142	142	142	142	142	142	142	142	142	142	142	142	1 703	703	453
Operational Revenue		8	8	8	8	8	8	8	8	8	8	8	8	97	97	97
Non-Exchange Revenue																
Transfer and subsidies - Operational		13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	161 196	164 199	171 779
Total Revenue (excluding capital transfers and contributions)		13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	163 161	165 164	172 494
Expenditure																
Employee related costs		12 471	12 471	12 471	12 471	12 471	12 471	12 471	12 471	12 471	12 471	12 471	12 472	149 656	152 281	159 525
Remuneration of councillors		1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	12 646	13 281	13 928
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		485	485	485	485	485	485	485	485	485	485	485	537	5 871	5 871	5 871
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		499	499	499	499	499	499	499	499	499	499	499	499	5 989	2 798	2 923
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		1 282	1 282	1 282	1 282	1 282	1 282	1 282	1 282	1 282	1 282	1 282	1 282	15 383	1 200	1 399
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 844	189 545	175 431	183 647
Surplus/(Deficit)		(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)

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Table 35 – SA26: Budgeted monthly revenue and expenditure by municipal vote

DC18 Lejweleputswa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)																	
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
R thousand																	
Revenue by Vote																	
Vote 1 - EXECUTIVE & COUNCIL		13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	160 196	162 999	170 379	
Vote 2 - FINANCE AND ADMINISTRATION		247	247	247	247	247	247	247	247	247	247	247	247	2 965	2 165	2 115	
Total Revenue by Vote		13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	163 161	165 164	172 494	
Expenditure by Vote to be appropriated																	
Vote 1 - EXECUTIVE & COUNCIL		6 284	6 284	6 284	6 284	6 284	6 284	6 284	6 284	6 284	6 284	6 284	6 337	75 466	69 137	72 447	
Vote 2 - FINANCE AND ADMINISTRATION		4 913	4 913	4 913	4 913	4 913	4 913	4 913	4 913	4 913	4 913	4 913	4 914	58 960	50 358	52 658	
Vote 3 - PLANNING AND DEVELOPMENT		832	832	832	832	832	832	832	832	832	832	832	833	9 989	10 225	10 700	
Vote 4 - COMMUNITY AND SOCIAL SERVICES		1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	16 930	17 121	17 872	
Vote 5 - HEALTH		2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	28 200	28 589	29 969	
Total Expenditure by Vote		15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 844	189 545	175 431	183 647	
Surplus/(Deficit) before assoc.		(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)	
Surplus/(Deficit)	1	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)	

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Table 36 – SA27: Budgeted monthly revenue and expenditure by standard classification

DC18 Lejweleputswa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)																
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue - Functional																
Governance and administration		13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	163 161	165 164	172 494
Executive and council		13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	160 196	162 999	170 379
Finance and administration		247	247	247	247	247	247	247	247	247	247	247	247	2 965	2 165	2 115
Total Revenue - Functional		13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	13 597	163 161	165 164	172 494
Expenditure - Functional																
Governance and administration		11 198	11 198	11 198	11 198	11 198	11 198	11 198	11 198	11 198	11 198	11 198	11 251	134 426	119 496	125 105
Executive and council		6 448	6 448	6 448	6 448	6 448	6 448	6 448	6 448	6 448	6 448	6 448	6 501	77 432	69 137	72 447
Finance and administration		4 749	4 749	4 749	4 749	4 749	4 749	4 749	4 749	4 749	4 749	4 749	4 750	56 994	50 358	52 658
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		3 761	3 761	3 761	3 761	3 761	3 761	3 761	3 761	3 761	3 761	3 761	3 761	45 130	45 710	47 842
Community and social services		1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	1 411	16 930	17 121	17 872
Health		2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	2 350	28 200	28 589	29 969
Economic and environmental services		832	832	832	832	832	832	832	832	832	832	832	833	9 989	10 225	10 700
Planning and development		832	832	832	832	832	832	832	832	832	832	832	833	9 989	10 225	10 700
Total Expenditure - Functional		15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 791	15 844	189 545	175 431	183 647
Surplus/(Deficit) before assoc.		(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 194)	(2 247)	(26 384)	(10 267)	(11 153)

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Table 37 – SA28: Budgeted monthly capital expenditure by municipal vote

DC18 Lejweleputswa - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)																
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Multi-year expenditure to be appropriated	1															
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Capital single-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Table 38 – SA29: Budgeted monthly capital expenditure by standard classification

DC18 Lejweleputswa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)																
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Capital Expenditure - Functional	1															
Total Capital Expenditure - Functional	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Funding		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Table 39 – SA30: Budgeted monthly cash flow

DC18 Lejweleputswa - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash Receipts By Source													1		
Interest earned - external investments	142	142	142	142	142	142	142	142	142	142	142	142	1 703	703	453
Transfers and Subsidies - Operational	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	13 433	161 196	164 199	171 779
Other revenue	8	8	8	8	8	8	8	8	8	8	8	8	97	97	97
Cash Receipts by Source	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	162 996	164 999	172 329
Other Cash Flows by Source															
Total Cash Receipts by Source	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	13 583	162 996	164 999	172 329
Cash Payments by Type															
Employee related costs	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(12 138)	(145 658)	(152 281)	(159 510)
Remuneration of councillors	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(1 054)	(12 646)	(13 281)	(13 928)
Other expenditure	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 001)	(2 002)	(24 018)	(10 360)	(11 060)
Cash Payments by Type	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 194)	(182 322)	(175 922)	(184 498)
Other Cash Flows/Payments by Type															
Total Cash Payments by Type	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 193)	(15 194)	(182 322)	(175 922)	(184 498)
NET INCREASE/(DECREASE) IN CASH HELD	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 610)	(1 611)	(19 326)	(10 923)	(12 169)
Cash/cash equivalents at the month/year begin:	46 608	44 997	43 387	41 776	40 166	38 555	36 945	35 334	33 724	32 113	30 503	28 892	46 608	27 282	16 359
Cash/cash equivalents at the month/year end:	44 997	43 387	41 776	40 166	38 555	36 945	35 334	33 724	32 113	30 503	28 892	27 282	27 282	16 359	4 189

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Table 40 – SA31: Aggregate entity budget

DC18 Lejweleputswa - Supporting Table SA31 Aggregated entity budget										
Description R million	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Investment revenue		-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		-	-	-	-	-	-	-	-	-
Other own revenue		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Employee costs		-	-	-	-	-	-	-	-	-
Remuneration of Board Members		-	-	-	-	-	-	-	-	-
Depreciation and amortisation		-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases		-	-	-	-	-	-	-	-	-
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Other expenditure		-	-	-	-	-	-	-	-	-
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - capital		-	-	-	-	-	-	-	-	-
Public contributions & donations		-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total sources		-	-	-	-	-	-	-	-	-
Financial position										
Total current assets		-	-	-	-	-	-	-	-	-
Total non current assets		-	-	-	-	-	-	-	-	-
Total current liabilities		-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-
Community wealth/Equity		-	-	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating		-	-	-	-	-	-	-	-	-
Net cash from (used) investing		-	-	-	-	-	-	-	-	-
Net cash from (used) financing		-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end		-	-	-	-	-	-	-	-	-

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2.7.6 External mechanisms

Table 41 – SA32: List of external mechanisms

Choose name from list - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

Table 42 – SA33: Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework			Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
<u>Revenue Obligation By Contract</u>	2													
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>	2													
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>	2													
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
<u>Revenue Obligation By Contract</u>	2													
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>	2													
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>	2													
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

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2.7.7 Capital expenditure details

The following three tables present details of the Municipality's capital expenditure programme.

Table 43 – SA34a: Capital Expenditure on new assets by asset class

DC18 Lejweleputswa - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on new assets by Asset Class/Sub-class										
Other assets		-	100	200	-	-	-	-	-	-
Operational Buildings		-	100	200	-	-	-	-	-	-
Municipal Offices		-	100	200	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	60	176	150	250	250	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	60	176	150	250	250	-	-	-
Computer Software and Applications		-	60	176	150	250	250	-	-	-
Computer Equipment		17	-	-	300	200	200	-	-	-
Computer Equipment		17	-	-	300	200	200	-	-	-
Furniture and Office Equipment		412	363	4 557	1 050	1 050	1 050	-	-	-
Furniture and Office Equipment		412	363	4 557	1 050	1 050	1 050	-	-	-
Machinery and Equipment		86	22	1 710	2 000	-	-	-	-	-
Machinery and Equipment		86	22	1 710	2 000	-	-	-	-	-
Transport Assets		5 228	-	-	-	-	-	-	-	-
Transport Assets		5 228	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	5 744	545	6 642	3 500	1 500	1 500	-	-	-

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Table 44 – SA34b: Capital Expenditure on the renewal of assets by asset class

DC18 Lejweleputswa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
<u>Infrastructure</u>		-	-	-	-	-	-	-	-	-
<u>Other assets</u>		15	523	185	300	300	300	-	-	-
Operational Buildings		15	523	185	300	300	300	-	-	-
Municipal Offices		15	523	185	300	300	300	-	-	-
Total Capital Expenditure on renewal of existing assets	1	15	523	185	300	300	300	-	-	-
<i>Renewal of Existing Assets as % of total capex</i>		6,2%	32,6%	2,7%	7,9%	16,7%	16,7%	0,0%	0,0%	0,0%
<i>Renewal of Existing Assets as % of deprecn"</i>		0,4%	13,4%	4,1%	5,1%	5,1%	5,1%	0,0%	0,0%	0,0%

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Table 45 – SA34c: Repairs and maintenance expenditure by asset class

DC18 Lejweleputswa - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		2 332	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Roads Infrastructure		2 332	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Roads		–	–	–	–	–	–	–	–	–
Road Structures		2 332	1 804	2 418	2 561	2 561	2 561	2 675	2 798	2 923
Other assets		253	136	1 355	472	472	472	–	–	–
Operational Buildings		253	136	1 355	472	472	472	–	–	–
Municipal Offices		253	136	1 355	472	472	472	–	–	–
Computer Equipment		–	1	–	371	371	371	–	–	–
Computer Equipment		–	1	–	371	371	371	–	–	–
Furniture and Office Equipment		–	(1)	1	111	127	127	–	–	–
Furniture and Office Equipment		–	(1)	1	111	127	127	–	–	–
Machinery and Equipment		35	3	–	70	73	73	–	–	–
Machinery and Equipment		35	3	–	70	73	73	–	–	–
Transport Assets		7	4	116	310	110	110	–	–	–
Transport Assets		7	4	116	310	110	110	–	–	–
Total Repairs and Maintenance Expenditure	1	2 627	1 947	3 890	3 895	3 715	3 715	2 675	2 798	2 923
R&M as a % of PPE		3,9%	3,7%	7,2%	7,8%	6,8%	6,8%	38,6%	-49,0%	-51,1%
R&M as % Operating Expenditure		1,8%	1,1%	1,9%	1,8%	1,8%	1,8%	1,6%	1,5%	1,7%

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Table 46 – SA34d: Depreciation by asset class

DC18 Lejweleputswa - Supporting Table SA34d Depreciation by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		9	-	-	-	-	-	-	-	-
Other assets		2 511	2 505	2 525	2 855	2 855	2 855	2 855	2 855	2 855
<u>Operational Buildings</u>		2 511	2 505	2 525	2 855	2 855	2 855	2 855	2 855	2 855
Municipal Offices		2 511	2 505	2 525	2 855	2 855	2 855	2 855	2 855	2 855
Intangible Assets		122	83	57	114	114	114	114	114	114
<u>Servitudes</u>		-	-	-	-	-	-	-	-	-
Licences and Rights		122	83	57	114	114	114	114	114	114
Computer Software and Applications		122	83	57	114	114	114	114	114	114
Computer Equipment		457	402	376	929	929	929	929	929	929
<u>Computer Equipment</u>		457	402	376	929	929	929	929	929	929
Furniture and Office Equipment		498	468	1 008	966	966	966	966	966	966
<u>Furniture and Office Equipment</u>		498	468	1 008	966	966	966	966	966	966
Machinery and Equipment		209	307	426	825	825	825	825	825	825
<u>Machinery and Equipment</u>		209	307	426	825	825	825	825	825	825
Transport Assets		174	141	137	181	181	181	181	181	181
<u>Transport Assets</u>		174	141	137	181	181	181	181	181	181
Total Depreciation	1	3 980	3 907	4 530	5 871	5 871	5 871	5 871	5 871	5 871

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Table 47– SA34e:

DC18 Lejweleputswa - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Other assets		240	538	–	–	–	–	–	–	–
Operational Buildings		240	538	–	–	–	–	–	–	–
Municipal Offices		240	538	–	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets	1	240	538	–	–	–	–	–	–	–
<i>Upgrading of Existing Assets as % of total capex</i>		0,0%	33,5%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<i>Upgrading of Existing Assets as % of deprecn"</i>		6,0%	13,8%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

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Table 48 – SA35: Future financial implications of the capital budget

DC18 Lejweleputswa - Supporting Table SA35 Future financial implications of the capital budget							
Vote Description	Ref	2025/26 Medium Term Revenue & Expenditure Framework			Forecasts		
		Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
R thousand							Present value
Capital expenditure	1						
Future operational costs by vote	2						
Vote 1 - EXECUTIVE & COUNCIL		75 466	69 137	72 447			
Vote 2 - FINANCE AND ADMINISTRATION		58 960	50 358	52 658			
Vote 3 - PLANNING AND DEVELOPMENT		9 989	10 225	10 700			
Vote 4 - COMMUNITY AND SOCIAL SERVICES		16 930	17 121	17 872			
Vote 5 - HEALTH		28 200	28 589	29 969			
Total future operational costs		189 545	175 431	183 647	-	-	-
Future revenue by source	3						
Exchange Revenue		146 047	-	-			
Total future revenue		146 047	-	-	-	-	-
Net Financial Implications		43 498	175 431	183 647	-	-	-

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2.7.8 Detailed capital budget per municipal vote

Table 49 – SA36: Detailed capital budget per municipal vote

DC18 Lejweleputswa - Supporting Table SA36 Consolidated detailed capital budget																	
R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude			2024/25 Medium Term Revenue & Expenditure Framework		
													Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>																	
Parent Capital expenditure																	
Entities: <i>List all capital projects grouped by Entity</i>																	
Entity A Water project A																	
Entity B Electricity project B																	
Entity Capital expenditure																	
Total Capital expenditure																	

Table 50 – SA37: Projects delayed from previous financial years

DC18 Lejweleputswa - Supporting Table SA37 Consolidated projects delayed from previous financial year/s																		
R thousand													Previous target year to complete	Current Year 2023/24		2024/25 Medium Term Revenue & Expenditure Framework		
Function	Project name	Project number	Type	MTSF Service	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Original Budget		Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
Parent municipality: <i>List all capital projects grouped by Function</i>																		
Entities: <i>List all capital projects grouped by Entity</i>																		
Entity Name																		
References																		

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Table 51 – SA38: Operational Projects

DC18 Lejweleputswa - Supporting Table SA38 Consolidated detailed operational projects															
Municipal Vote/Operational project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	GPS co-ordinates 5	Total Project Estimate	Prior year outcomes		2023/24 Medium Term Revenue & Expenditure Framework			Project information
R thousand	4									Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Ward location
Parent municipality: <i>List all operational projects grouped by Municipal Vote</i>															
Parent operational expenditure	1											-	-	-	
Entities: <i>List all operational projects grouped by Entity</i>															
Entity Operational expenditure										-	-	-	-	-	
Total Operational expenditure										-	-	-	-	-	

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2.7.9 Supporting detail to A4 (Budgeted Financial Performance) and A6 (Budgeted Financial Position)

Table 52 – SA1: Supporting detail to Statement of Financial Performance

DC18 Lejweleputswa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	65 010	67 414	76 124	83 032	82 127	82 127	63 635	90 886	95 447	100 252
Pension and UIF Contributions		9 987	11 119	13 497	14 406	14 406	14 406	11 766	16 737	17 558	18 421
Medical Aid Contributions		4 721	5 442	5 835	6 044	6 044	6 044	5 073	7 559	7 938	8 337
Overtime		28	122	127	182	182	182	74	116	122	-
Performance Bonus		7 140	5 528	6 136	7 284	8 189	8 189	2 164	7 918	8 315	8 732
Motor Vehicle Allowance		10 657	12 018	13 691	15 276	15 276	15 276	11 720	16 413	17 236	18 102
Cellphone Allowance		386	365	444	513	513	513	427	680	708	737
Housing Allowances		534	535	584	635	635	635	435	607	637	669
Other benefits and allowances		1 893	2 332	1 202	1 464	1 464	1 464	1 236	1 640	1 722	1 808
Payments in lieu of leave		-	-	4 521	2 603	2 603	2 603	1 952	2 733	2 597	2 467
Long service awards		920	1 001	1 018	612	612	612	-	370	-	-
Post-retirement benefit obligations		3 884	6 243	2 798	3 998	1 998	1 998	-	3 998	-	-
sub-total	5	105 160	112 120	125 976	136 048	134 048	134 048	98 482	149 656	152 281	159 525
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	105 160	112 120	125 976	136 048	134 048	134 048	98 482	149 656	152 281	159 525
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		3 858	3 824	4 472	5 758	5 758	5 758	-	5 758	5 758	5 758
Lease amortisation		122	83	57	114	114	114	-	114	114	114
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
Total Depreciation and amortisation	1	3 980	3 907	4 530	5 871	5 871	5 871	-	5 871	5 871	5 871
Transfers and grants											
Cash transfers and grants		10 068	520	8 377	6 252	6 652	6 652	21 175	-	-	-
Non-cash transfers and grants		2 074	6 579	7 639	5 370	5 070	5 070	4 640	-	-	-
Total transfers and grants	1	12 142	7 100	16 016	11 622	11 722	11 722	25 815	-	-	-
Contracted services											
Outsourced Services		4 308	6 483	6 958	4 132	6 268	6 268	5 170	1 414	-	-
Consultants and Professional Services		6 122	5 742	8 928	9 041	9 615	9 615	7 874	2 975	2 798	2 923
Contractors		1 074	2 716	8 492	6 489	5 686	5 686	4 186	1 600	-	-
sub-total	1	11 505	14 941	24 379	19 663	21 569	21 569	17 229	5 989	2 798	2 923
Operational Costs											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		3 474	2 902	3 926	3 938	4 097	4 097	3 938	4 097	-	-
Other Operational Costs											
Operating Leases		785	765	730	2 237	1 842	1 842	1 416	2 237	-	-
Operational Cost		11 407	16 038	19 555	18 848	18 115	18 115	12 499	9 049	1 200	1 399
Statutory Payments other than Income Taxes		-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Operational Costs	1	15 666	19 705	24 211	25 024	24 054	24 054	17 853	15 383	1 200	1 399
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		-	-	-	-	-	-	-	-	-	-
Contracted Services		2 627	1 947	3 890	-	3 715	3 715	2 139	-	-	-
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	2 627	1 947	3 890	-	3 715	3 715	2 139	-	-	-
Inventory Consumed											
Inventory Consumed - Water		-	-	-	-	-	-	-	-	-	-
Inventory Consumed - Other		-	-	-	-	-	-	-	-	-	-
Total Inventory Consumed & Other Material		-	-	-	-	-	-	-	-	-	-

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Table 53 – SA2: Supporting detail to Statement of Financial Performance

DC18 Lejweleputswa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)							
R thousand	1	Vote 1 - EXECUTIVE & COUNCIL	Vote 2 - FINANCE AND ADMINISTRATION	Vote 3 - PLANNING AND DEVELOPMENT	Vote 4 - COMMUNITY AND SOCIAL SERVICES	Vote 5 - HEALTH	Total
Revenue							
Exchange Revenue							
Interest earned from Receivables	✓	–	165	–	–	–	165
Interest earned from Current and Non Current Assets	✓	–	1 703	–	–	–	1 703
Operational Revenue	✓	–	97	–	–	–	97
Non-Exchange Revenue							
Transfer and subsidies - Operational	✓	160 196	1 000	–	–	–	161 196
Total Revenue (excluding capital transfers and contributions)		160 196	2 965	–	–	–	163 161
Expenditure							
Employee related costs	✓	53 498	44 025	9 688	15 196	27 249	149 656
Remuneration of councillors	✓	12 646	–	–	–	–	12 646
Depreciation and amortisation	✓	1 222	3 046	87	1 370	146	5 871
Interest	✓	–	–	–	–	–	–
Contracted services	✓	4 089	1 600	–	–	300	5 989
Operational costs	✓	4 011	10 289	215	364	505	15 383
Total Expenditure		75 466	58 960	9 989	16 930	28 200	189 545
Surplus/(Deficit)		84 730	(55 995)	(9 989)	(16 930)	(28 200)	(26 384)
Income Tax		84 730	(55 995)	(9 989)	(16 930)	(28 200)	(26 384)

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Table 54 – SA3: Supporting detail to Statement of Financial Position

DC18 Lejweleputswa - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'											
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Other trade receivables from exchange transactions		—	30 847	30 997	31 012	1 513	1 513	9	437	165	165
Gross: Trade and other receivables from exchange transactions		—	30 847	30 997	31 012	1 513	1 513	9	437	165	165
Less: Impairment for debt		—	(31 002)	(31 158)	(31 002)	(30 538)	(30 538)	—	—	—	—
Impairment for other trade receivables from exchange transactions		—	(31 002)	(31 158)	(31 002)	(30 538)	(30 538)	—	—	—	—
Total net Trade and other receivables from Exchange Trx		—	(155)	(161)	10	(29 025)	(29 025)	9	437	165	165
Receivables from non-exchange transactions											
Property rates		—	—	—	—	—	—	—	—	—	—
Less: Impairment of Property rates		—	—	—	—	—	—	—	—	—	—
Net Property rates		—	—	—	—	—	—	—	—	—	—
Other receivables from non-exchange transactions		—	412	172	412	145	145	(4)	145	—	—
Impairment for other receivables from non-exchange transactions		—	—	—	—	—	—	—	—	—	—
Net other receivables from non-exchange transactions		—	412	172	412	145	145	(4)	145	—	—
Total net Receivables from non-exchange transactions		—	412	172	412	145	145	(4)	145	—	—
Work-in-progress											
Opening Balance		—	—	458	—	—	—	—	—	—	—
Materials		—	458	(458)	—	—	—	—	—	—	—
Transfers		—	—	—	—	—	—	—	—	—	—
Closing balance - Work-in-progress		—	458	—	—	—	—	—	—	—	—
Closing Balance - Inventory & Consumables		—	458	—	—	—	—	—	—	—	—
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)	3	110 883	99 780	103 474	103 795	110 936	110 936	637	24 078	—	—
Leases recognised as PPE		88	34	3 221	—	—	—	—	—	—	—
Less: Accumulated depreciation		(44 323)	(47 867)	(52 970)	(53 904)	(56 339)	(56 339)	—	(17 154)	(5 716)	(5 716)
Total Property, plant and equipment (PPE)	2	66 647	51 947	53 725	49 891	54 597	54 597	637	6 924	(5 716)	(5 716)
LIABILITIES											
Current liabilities - Financial liabilities											
Short term loans (other than bank overdraft)		—	—	—	—	—	—	—	—	—	—
Current portion of long-term liabilities		—	—	—	—	—	—	—	—	—	—
Total Current liabilities - Financial liabilities		—	—	—	—	—	—	—	—	—	—
Trade and other payables											
Trade and other payables from exchange transactions		20 785	22 450	28 598	20 157	68 239	68 239	(11 994)	24 101	(7 327)	(7 438)
Other trade payables from exchange transactions		—	—	—	—	—	—	—	—	—	—
Trade payables from Non-exchange transactions: Unspent conditional		—	1 057	60	—	—	—	26 808	(2 000)	(2 400)	(2 800)
Trade payables from Non-exchange transactions: Other		(1)	—	5 484	—	—	—	—	—	—	—
VAT		—	—	—	—	—	—	—	—	—	—
Total Trade and other payables	2	20 784	23 507	34 142	20 157	68 239	68 239	14 814	22 101	(9 727)	(10 238)
Provisions											
Retirement benefits		—	—	—	—	—	—	—	—	—	—
List other major provision items		—	—	—	—	—	—	—	—	—	—
Refuse landfill site rehabilitation		—	—	—	—	—	—	—	—	—	—
Other		4 097	4 292	4 185	4 292	4 097	4 097	—	4 097	—	—
Total Provisions		4 097	4 292	4 185	4 292	4 097	4 097	—	4 097	—	—
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance		205 948	180 127	171 575	172 174	131 837	131 837	—	108 847	—	—
GRAP adjustments		(603)	—	—	—	—	—	—	—	—	—
Restated balance		205 345	180 127	171 575	172 174	131 837	131 837	—	108 847	—	—
Surplus/(Deficit)		—	(106)	—	(48 290)	(48 290)	(48 290)	—	(26 384)	—	—
Transfers to/from Reserves		6 178	1 606	6 040	—	—	—	—	—	—	—
Depreciation offsets		—	—	—	—	—	—	—	—	—	—
Other adjustments		(9 453)	(445)	(2 398)	—	—	—	(303)	—	—	—
Accumulated Surplus/(Deficit)	1	202 069	181 182	175 217	123 884	83 547	83 547	(303)	82 463	—	—
Reserves											
Housing Development Fund		—	—	—	—	—	—	—	—	—	—
Capital replacement		(51 453)	(53 059)	(60 170)	(53 058)	(52 022)	(52 022)	—	(52 022)	—	—
Self-insurance		—	—	—	—	—	—	—	—	—	—
Other reserves		—	(568)	(568)	(568)	(568)	(568)	—	—	—	—
Revaluation		—	—	—	—	—	—	—	—	—	—
Total Reserves	2	(51 453)	(53 627)	(60 739)	(53 626)	(52 590)	(52 590)	—	(52 022)	—	—
TOTAL COMMUNITY WEALTH/EQUITY	2	150 617	127 554	114 479	70 257	30 957	30 957	(303)	30 441	—	—

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2.8 Municipal Manager's Quality Certificate

I, **M.L Makhetha**, The Municipal Manager of Lejweleputswa District Municipality hereby certify that the Draft annual budget and supporting documentation for the 2025/2026 Financial Year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the Draft annual budget and supporting documentation are consistent with the Integrated Development Plan.

Print Name: **MOTLATSI, LESLEY MAKHETHA**

Municipal Manager of: **Lejweleputswa District Municipality (DC18)**

Signature

Date